# STRATEGIC PLAN

Building pathways to educational excellence with personal attention



## SCHOOL DISTRICT OF BONDUEL 2023-2028

#### **Table of Contents**

#### **Contents:**

Introduction	3
I. Foundations	
A. Absolutes	3
B. District Goals	3
C. Mission Statement	4
D. Statement of Principles and Values	4
II. Action Plan (Short and Long Term)	<mark>5-8</mark>
III. Monitoring and Evaluation Process	8

#### **INTRODUCTION**

This document is intended to be a live, working document. There may be additions, deletions, or revisions of current language over the course of the next five years. In the event this document is changed based on need, circumstances, changes in philosophy, or other reasons, the intent is that the change will be Board approved and noted in the document with the amendment date and the reason for the change.

During Board workshops in the Summer of 2022, the School District of Bonduel Board laid the initial groundwork for a revised strategic planning process to be led by the administration. While determining that the existing mission statement, goals, and absolutes did not need to be changed, the plan itself should be reviewed, revised, and updated, specifically on the heels of the COVID pandemic. The Strategic Planning Committee established that in the future (0-5 years) the District should be still be known for agriculture and tech. ed., student achievement, facility improvement, security, technology, relevance, growth mindset, small town atmosphere, a good place to live and work, and extracurriculars, academic and athletic. What follows is the result of the process used by the Strategic Planning Committee.

#### I. FOUNDATIONS

#### A. Absolutes

- 1. Curriculum
- 2. Finance
- 3. Promotion
- 4. Staff Development
- 5. Safety/Mental Health
- 6. Technology

These six absolutes were to be used as a guideline by the Strategic Planning Committee when creating the action plan for the goals established by the Board:

#### **B.** District Goals

- 1. **Promote** the School District of Bonduel
- 2. Enhance **student achievement** by building positive relationships and creating a rigorous and relevant PK-12 Curriculum
- 3. Continue Wellness Programs
  - a. Staff
  - b. Students
- 4. Continue implementing instructional **technology** applications throughout the PK-12 curriculum
- 5. Learn in a **safe** environment

- 6. Improve staff development/retention
- 7. Career and College Readiness/Post Secondary
- 8. Effective/efficient use of resources (**Finance**)
- 9. Equity and excellence for all
- 10. Prepare students for citizenship/contribution to community

The Board also determined a list of demographics they wanted to be represented on the Strategic Planning Committee. Representing those demographics were community members and school district staff including in part or in whole: Sienna Eimmerman, Misty Mitchler, Tanya Noll, Jenny Powless, Ben Warning, Travis Schindel, Nikki Logan, Timothy Homp, Keith Fischer, Nicole Fischer, Aaron Landgrave, Jacob Swiecichowski, David Battenberg, Val Rauterkus, Nate Burton, Julie Felhofer, Butch Froemming, Eric Ward, Kayla Sampson, Brad Grayvold, Jenna Krause, Tammy Giese, Lela Schwitzer, and Joe Dawidziak.

#### C. Mission Statement

School District of Bonduel: Building pathways to educational excellence with personal attention.

#### D. Statement of Principles and Values

- 1. Excellence in education encourages and assists all students to strive toward their potential.
- 2. The highest quality of education must be provided with the resources available.
- 3. Education is a partnership among students, families, schools, alumni, communities and businesses, each having unique responsibilities.
- 4. It is vital that this partnership prepares students to be productive, contributing members of a democratic society.
- 5. Education is a life-long learning process necessary for continued personal growth and development.
- 6. Education provides character-building opportunities that reinforce appropriate social norms.
- 7. Due to the needs of our ever-changing society, education is an innovative, evolving process that should include basic skills, life-skills, critical thinking skills, conflict resolution, and problem solving.
- 8. An optimal learning environment is safe and orderly.
- 9. High expectations combined with a positive caring environment motivate people to strive for excellence.
- 10. Co-curricular activities enhance the total development of the individual, school/community relationships and academic performance.
- 11. Excellence in education depends on continuous evaluation of curriculum, development of staff, and quality facilities that are available to everyone.
- 12. Today's students are our future and the key to a better tomorrow.

### ACTION PLAN: (Short term is defined as 1-3 years, Long Term is defined as by the end of the 2027-2028 school year)

#### **Promote (Short term):**

Senior Breakfast once per month Social Media updated daily

Survey Alumni stories

Presenting at Conferences Student Knowledge of Strategic Plan

Exit survey for Senior students/parents at the end of every year

Social media, newsletter spotlights, t.v. Screens, etc. Radio Commercial annually (February through April)

#### **Promote (Long Term):**

Senior Breakfast once per month Social Media updated daily

Annual Exit survey

Change as it happens

Strategic Plan

Grandparents Day

Grandparents Day Presenting at Conferences

Brand attributes and core principles revisited every 3 years Individual teacher and student achievement once per month

Joint District/Village/Township newsletter quarterly

District Strategic Plan Components and Process videos annually

Grandparents Engagement (EX: Read, Sing, Gardening, Outdoor Skills, etc.) Acknowledge and recognize Tech Ed. to make it something we are known for

#### **Enhance Student Achievement (Short term):**

Creation of an ACT Prep Course

Creation of Common Planning Time for all grades

Track participation rates (EX: FBLA, DECCA, etc.

Streamline Growth Mindset with Wellness/Compassion Resiliency/etc.

Survey students to gauge interest

Continue/expand partnerships with higher education to continue to expand transcribed and dual credit options

Create more avenues for students to be part of the goals and promotion of achievement

#### **Enhance Student Achievement (Long term):**

Life Skills (sewing, cooking, etc.)

Communication/conflict resolution/self care

Education of parents Credit for Star Program

Create Music offerings/Drama, etc.

Address connection between anxiety and technology

Combine real world exposure with brick and mortar education Every student engaged in something/Participation requirement

#### Wellness (Short term):

Track staff absenteeism Recreate structure for Mental Health days Streamline Growth Mindset with Wellness/Compassion Resiliency, etc.

#### Wellness (Long term):

Growth Mindset Mental Health

#### **Technology (Short term and Long term):**

Align with industry

Expand coding/programming courses

Provide real world applications

Continue Operational Referendum

#### **Safety (Short term):**

Ongoing Training Continued practice

Reevaluate evacuation plans Work with municipality (police, fire)

#### Safety (Short term and Long term):

Committee Meetings to evaluate current plans, training, etc.

#### **Staff Development/Retention (Short term):**

Small incentives or recognition Exit surveys for staff

Provide avenue for staff voice Training

Welcoming committee consisting of employees and community members

#### **Staff Development/Retention (Long term):**

Retirement benefits Support Staff benefits
Salary increase Promotion and Wellness

#### Career and College Readiness/Post Secondary (Short term and Long term):

#### Create benchmarks attached to exit

survey with a focus on technical skills

#### **Finance (Short term):**

Create plan for stability that could include Budget Model Forecast scenarios, analyzing revenue limits, vouchers, state budget/ten year trends, and referendum scenarios Fund Collection System (Field trips, etc.): Elementary

#### **Finance (Long term):**

State Budget Change OE trend by 3 annually

Enrollment Referendum Option

**Budget Forecast Model Predictions** 

#### **Equity and Excellence for All (Short term and Long term):**

School sanctioned and continue to analyze student to teacher ratios 3K-12 State vs. locally driven

#### **Student Prep for Citizenship/Community (Short term):**

Create a plan for Community Service 6-12 Graduation Requirements for 8<sup>th</sup> Grade Recognition and 12<sup>th</sup> grade Graduation

#### Student Prep for Citizenship/Community (Long term):

Pro rated Community Service Graduation Requirement

-8<sup>th</sup> Grade Recognition

-12<sup>th</sup> Grade Graduation

Work study/Job share/Job Shadow/etc.

Continuation and expansion of the STAR program

Create other opportunities older students working with younger students

#### **Building and Grounds (Short term):**

Beautification Committee Football Field improvements

Continued Student Summer Employment

#### **Building and Grounds (Long term):**

Referendum or Combo Football Field: Track and Field

District Purchase Property Other

School Forest Upgrades School Garden Upgrades

Sousa Hall completely redone Tech. Ed. remodel and expansion Storage for Tech. Ed. and other Middle School window replacement

Elementary Gym remodel Elementary Library remodel

Football/Track concessions and bathrooms Elementary pick up/drop off solution

Elementary classrooms remodel (oldest part)

Agricultural remodel and expansion to include food and meat processing

Cross Country/Community Walking Trail Upkeep

Signage: Directional Signage around the Village of Bonduel

#### III. MONITORING AND EVALUATION PROCESS

The Strategic Planning Committee recommends that with the conclusion of the strategic planning process ending with Board approval comes the establishment of a monitoring/evaluation process. This process would ensure the District follows through with the plan as written or makes changes to the plan as needed over the lifespan of the strategic plan (five years). The Strategic Planning Committee recommends the following:

The creation of a Steering Committee that develops a survey to be sent to students, staff, and community twice a year (roughly tied to Fall Parent/Teacher conferences and the end of the third quarter). The survey results would be reported to the Board biannually as an open session agenda item. These results would also be made public via the District website and communicated via Skylert and other avenues as deemed appropriate. A listening session would be held annually where suggestions could be made to add/delete/change the Strategic Plan as a living, working document. Additions/deletions/changes would be Board approved if appropriate in open session of a regularly scheduled Board meeting.